# Chorizo de San Manuel A Seasoned Business

Making Mexican-style sausage becomes a success story for a South Texas family.

aking laws is often compared to making sausage — neither should ever be seen, the saying goes.

But one South Texas family is very proud of how their chorizo is made. Their Mexican-style sausage has become so popular, it has grown from a local convenience store sideline product to a widely distributed pork product that might someday go to markets nationwide.

"When my parents were selling our chorizo by the pound just to local customers, they'd slaughter only one pig a week that made maybe 30 pounds of chorizo," says Luis Flores III, son of the founders of Chorizo de San Manuel – Guerra's Brand Inc. "Now we produce chorizo five days a week."

#### Phenomenal Growth

The growth of the family-owned business can be traced to the philosophy of Luis' father, Luis Flores Jr., who with his wife, Vicky, slowly and methodically expanded operations as demand for their comfort food grew in South Texas.

Chorizo de San Manuel products are now sold by H-E-B, Walmart and other grocers throughout Texas and several surrounding states and as far north as Colorado. Their facility in San Manuel, Texas, located roughly between the King Ranch and the Lower Rio Grande Valley, is a spotless, stateof-the-art plant with USDA inspectors constantly on-site.

#### Mexican-style chorizo is a

variation of Spanish "chorizo fresco" developed centuries ago. The fresh sausage is sold raw to consumers who fry the spicy pork to a texture much like ground beef, then mix it mostly with eggs and wrap it in corn or flour tortillas. It is also folded into cheese to create a Mexican-style fondue.

Luis Jr., the patriarch of the family business, passed away in 2005 at the age of 60, just months before the operation moved into a new 20,000-square-foot processing plant, the company's second major expansion.



Chorizo de San Manuel is a family affair. Seated, left to right, are Emilio, Vicky and Marco Flores. Standing, left to right, are Jaime Flores, Patricia de los Santos and Luis Flores III. In the photo behind them is the late Luis Flores Jr., company founder.



# The Patriarch's Vision

"My dad had vision. He was closely involved with the new building until the very end," Luis III says. "He always told us to never worry about how much money you're going to make. Just perfect the quality of the product, and the customers and money will come."

Luis III, his mother, Vicky, his sister Patricia, his brother Jaime and extended family members do just that, working closely together and refusing to skimp on ingredients or take shortcuts to boost production.





The corporate name honors the Guerra family, from whom Luis Flores Jr. received his original chorizo recipe.

*Sausage rolls off the packaging line, ready for shipment to grocery stores across Texas.* 

"Our chorizo is 100 percent natural," he says. "We use only the highest quality cuts of pork, which is the pork shoulder or Boston butt. We never include cereal or lesser cuts of meat like salivary glands or lymph nodes."

Spices, vinegar and other ingredients that go into Chorizo de San Manuel products are also carefully selected for quality.

"We still grind our own spices and make our chorizo in small batches. Advisors have come in and suggested ways to improve efficiency by using already-ground spices or larger meat grinders. We've tried all those shortcuts, but the chorizo just doesn't taste the same," Luis III says. "And if we won't eat it, we won't sell it."

Instead of using large meat grinders, the Flores family decided to stay with smaller grinders and hire more employees to run them, mostly from the tiny surrounding ranching community. They also insist on grinding their own spices, which they buy in bulk.

"We strive for quality and consistency," says Vicky. "Because we don't use preservatives, the shelf life of our product is not as long as other meat products, but none of our product ever comes back to us. We ship it out fresh and try to get it to consumers within a maximum of four days of when it's made." The vinegar used in the chorizo serves as a natural preservative, and each package is vacuum-packed to extend its shelf life.

### History Dates to World War II

The success story of Chorizo de San Manuel began during World War II when Adolfo "Shorty" Guerra and his brothers opened a convenience store on U.S. Hwy. 281, one of only two main arteries into and out of the Rio Grande Valley. Guerra developed a recipe for chorizo, and the store started selling the sausage to local ranchers and passersby, either in links or by the pound.

San Manuel native Luis Flores Jr. worked at the store nights and weekends after his daytime job as janitor at what was then one of McAllen's most upscale stores, JCPenney on Main Street. He stocked shelves with Guerra, waited on customers, pumped gas, kept the place clean and helped make the chorizo, which was becoming more and more popular with shoppers.

Eventually, Luis was promoted to auto service salesman at JCPenney. But in 1975, when Adolfo Guerra's brother, Leonardo, decided to retire and sell, the convenience store was offered to Luis and Vicky, who was employed at an insurance agency in McAllen.

"We hesitated buying," says Vicky, "because at the time, the sale price seemed like a whole lot of money. But we bought it and worked long hours to make ends meet. The chorizo recipe came with the store. My husband was very grateful to Mr. Guerra and always insisted on keeping the name. That's why Guerra Brand is still part of our corporate name."

The convenience store became a Flores family affair.

"We all worked there," says Patricia, Luis and Vicky's daughter. "The school bus would drop off all us siblings in front of the store, and we'd go straight from the bus into the store to work until it closed. Mom would show up after her job in town to keep the books."

# Their Chorizo Takes Off

As the chorizo's popularity grew, the family decided to take their product into town, to restaurants and other grocery stores.

"We bought a used refrigerated Falfurrias Butter truck to deliver our chorizo," Vicky says. "We should have kept that old truck, but at the time it didn't seem important."

By 1985, their chorizo had become so popular, promoted only by word of mouth, that the family built a processing plant near the convenience store and concentrated their efforts on the sausage. The old store had become dilapidated and



*The chorizo is made in small batches using high-quality ingredients and no preservatives except vinegar.* 



*Chorizo is produced in this modern plant that Texas Farm Credit helped to finance. It is located in San Manuel, where the company started over 30 years ago.* 

was torn down. An old sign post is all that remains today.

But the processing plant opened new markets for Chorizo de San Manuel.

"Until then we didn't have cold storage," Luis III says. "We didn't have the capacity to ship our product to H-E-B or San Antonio or anywhere outside the local area because we couldn't warehouse our products and we were not federally inspected.

"The new plant opened a lot of doors for us, but we still sell and deliver to lots of mom and pop stores and local restaurants," he says.

# Partnering With Farm Credit

Eventually, Chorizo de San Manuel outgrew the 4,500-square-foot plant, which is now used only for storage. Today production takes place in a new, 20,000-square-foot facility that was financed in part by Texas Farm Credit.

"We've been doing business with Texas Farm Credit for many, many years," Luis III says. "They helped us construct our new facilities and they've helped us finance equipment. It was also economically better for us to deliver in our own tractortrailers versus contracting out our loads. Farm Credit helped us overcome this obstacle too." Vicky, who still works at the plant full time, says it was important to keep the new facility in San Manuel.

"When we were looking for land for the new plant, the city of Edinburg offered us tax incentives if we built there. But my husband insisted that we stay in San Manuel. He taught us all that it was important to remember where you came from and to give back to the community."

# Continuing to Grow

An expanding line of Chorizo de San Manuel products is continuously being shipped to Walmart, H-E-B, Costco Wholesale, Sam's Club, Lowe's Market, Grocers Supply Company and other local grocery chains. The products also are purchased by school districts because they meet nutritional guidelines.

But the Flores family also still sells chorizo to walk-in customers in the new plant's lobby, which includes a large portrait of founder Luis Jr.

"We didn't include a storefront in the plans for this new facility," says Luis III. "We only have a small freezer in the lobby because locals, hunters and travelers love to come in and buy chorizo or our aged beef for their travels or outings. But we may need to open a store, because it's a steady stream of customers."

As for the future, he says the company may expand to markets in California and Florida.

"But like Dad taught us," he says, "we do everything carefully and methodically. We stay on top of things the way he and Mom did because one never knows what can happen." ■ RSA

For more information, visit chorizodesanmanuel.com.